#### **Initiating Coverage**

CMP: ₹1400/-

7<sup>th</sup> February 2018

**ACCUMULATE** 



**Sector: Consumer Goods** 

# Whirlpool of India Limited



Filling Up its Cart...

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**NOTE TO INVESTORS**: We have not met the management of this company. This report has been prepared from publically available data. Since the stock is not very liquid and thinly traded, we advise investors to keep accumulating the stock around the current market price (in a range of 5-10%) with medium-to-long term investment perspective. We believe, the stock has many qualities reminiscent of a steady compounder for its investors and stakeholders.



# **Company Details**



Key Stock Data	
CMP	₹1400/-
Market Cap (₹ Crs)	17,752
52W High/Low	₹1680/950
Shares o/s (Crs)	12.68
Bloomberg	WHIRL:IN
NSE Code	WHIRLPOOL
BSE Code	500238

Shareholding Pattern	
Promoters	75.00%
FIIs & DIIs	14.75%
Public & Others	10.25%

# **Company Background**

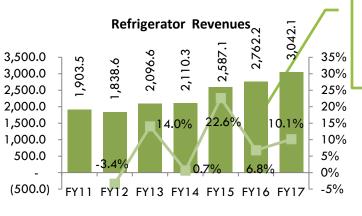


- Whirlpool India Ltd. (WIL) is a subsidiary of Whirlpool Corporation USA; a leading global manufacturer of home appliances with presence in more than 170 countries. Whirlpool forayed into the Indian markets in the late 1980s through a joint venture with TVS group. It established the first manufacturing facility in Pondicherry for washing machines.
- In 1995 Whirlpool acquired Kelvinator India Limited and marked an entry into the refrigerator market as well. In 1996, Kelvinator and TVS acquisitions were merged to create, Whirlpool of India Limited. This expanded the company's portfolio in the Indian subcontinent to washing machines, refrigerator, microwave ovens and air conditioners.
- Product Profile: Whirlpool of India Limited is a leading manufacturer of home appliances. It is primarily engaged in manufacturing and trading of Refrigerators, Washing Machines, Air Conditioners, Microwave Ovens and small appliances. It caters to both domestic and international markets. The company enjoys one of the top three positions on the leadership board in it's leading categories. The company recently forayed into the built in kitchen appliance segment through its global brand KitchenAid.
- Service Profile: It provides services in the area of product development and procurement services for Whirlpool Corporation, USA and other group companies.
- Plant Location: Headquartered in Gurgaon, the company owns three state-of-the-art manufacturing facilities at Faridabad, Pondicherry and Pune.
- Export Potential: Several business opportunities in South East Asia and Oceania region are on the anvil and the company expects to see a ramp up of shipments to these regions in the forthcoming months. The company is also working on its business strategy to increase its presence in the neighbouring SAARC markets. Overall, the exports business is poised to deliver superior growth in the coming year.

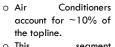


## **Business Model**

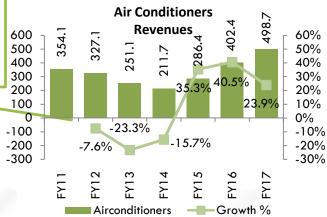




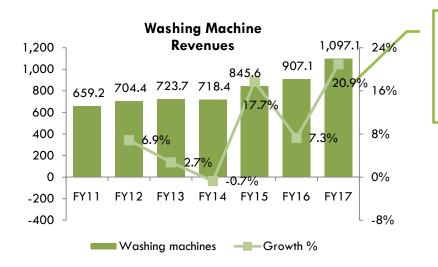
- o Refrigerators account for ~61% of the topline.
- o This segment reported 5yr CAGR of 10.6%.
- $\circ$  WIL's market share is  $\sim 17\%$ .



- o This segment reported 5yr CAGR of 8.8%.
- O WIL's market share is ~3-4%.

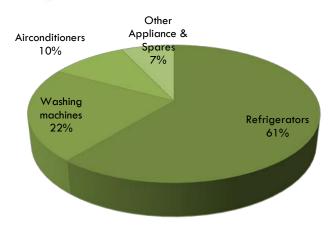






- Washing Machines account for ~22% of the topline.
- o This segment reported 5yr CAGR of 9.3%.
- WIL's market share is ~15-17%.

#### **Product Revenue Mix** (incld. excise & discounts)



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#### Macro Sweet Spot

Rising disposable income coupled with equitable distribution to drive stronger demand form Tier II & III cities & Rural Markets

Policy measures to drive up economic activity in the housing sector coupled with rural electrification to drive penetration.

#### **Sector Sweet Spot**

Increase in affordability to drive penetration

Shortening of replacement cycles & premiumisation (upgrades) to drive growth

#### **Whirlpool Sweet Spot**

Top three positions on the leadership board in it's leading categories is privy of it's growing brand value & quality. This enables repeat purchases and hence grow market share.

Focus on premiumisation to drive profitable growth coupled with launches in its non – core segment to gain higher share of wallet for its brand







Growing adjacencies – Air, Water & Built in Cooking Segments Expanding its premium offerings in each segment. Currently this varies from 10-15%. This reiterates company's strategy to chase profitable growth.

Invest in brand building as well as brownfield expansion to grow visibility and increase share. Whirlpool has grown distribution network from 22 branches to 39 branches as of now. The company intends to further penetrate semi urban and urban areas.

Filling in portfolio gaps, for example – (1) high capacity top load washing machines, (2) new range of direct cool refrigerators (with electronics), (3) new 400 litre frost free refrigerators, and (4) front loaders washing machines which will be imported from Europe



## Investment Theme





#### Macro Growth Drivers

- Increase in disposable income, higher employment levels, coupled with policy push measures like Make in India, upward revised pay commission payouts and rural income generation program are the main growth drivers.
- Urbanization, nuclearisation of families, development of smart cities & Power for All by 2020 are key drivers for increasing penetration
- Lower penetration level in rural market offers room for growth



#### **Company Growth Drivers**

- Investing behind innovation & building capacities for feed future demand to drive
- Capital expenditure of ~₹250-300 crs. over the next 2-3 years
- Diversifying into growth of non-core segment. Such as built in kitchen appliances.

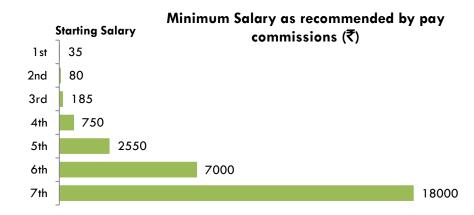


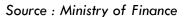
#### **Valuations**

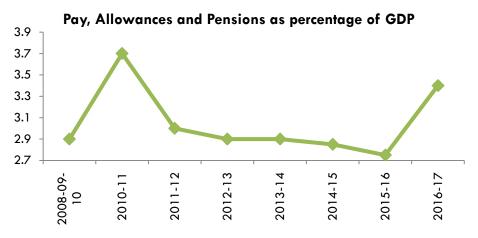
 It's superior technology, after sales servicing capabilities and support from Whirlpool USA the company in expanding its product portfolio; are a few reasons Whirlpool enjoys premium valuations over the peers. At the CMP of ₹1400/- the stock trades at a ~52.7x & ~42.8x it estimated EPS of ₹26.6 & ₹32.7/- for FY18 & FY19 respectively. We advise investors with a long-term investment horizon to ACCUMULATE.



- Increase in disposable income, positive demographic trends & growing working population are key demand drivers for the sector India's consumerism is here to stay. It's a long-term story riding on the back of various macro drivers. Rising incomes, higher employment, and policy push measures are key drivers for a secular growth cycle in consumerism in India over the next decade. Consumer durables, which have a low level of penetration currently will be a key beneficiary of the rising consumerism in the country. Some of the key macro drivers which will have a direct impact on demand of consumer durables are:
  - o Increase in disposable income on account of implementation of Pay Commission recommendations The recent implementation of the Seventh Pay Commission recommendations will benefit more than 4.7 million employees and 5.2 million pensioners in the country. Pay commissions are set up by the government to revise and revamp salaries of government employees. The 6<sup>th</sup> pay commission increased minimum payment from ₹2,550 to ₹7000 which was further upward revised to ₹18,000 in the seventh pay commission.







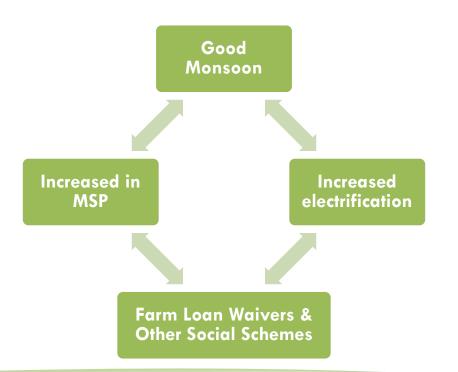
Source: Seventh Pay Commission report, 2015

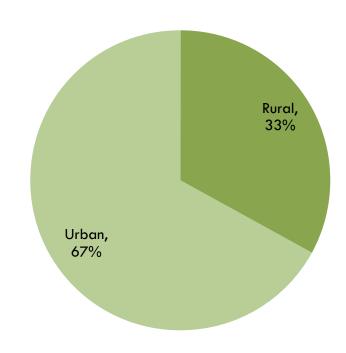


- Increase in disposable income on account of implementation of Pay Commission recommendations (CONT.) Total 0 pay, allowances and pensions to central government employees will take the total wage payout to a massive 3.40% of the GDP in the this financial year. This recommendations set to give a much-needed boost to demand in the consumer durable sector. Urban demand spur post implementation augurs well for the consumer durables sector. With a rise in disposable income and scaling of e-commerce, the consumer durable industry is expected to grow by 12-15% over the next few years.
- Make in India initiative to increase localization & hence increase affordability In the consumer durables industry still a 0 substantial part of the technology support is imported. The Government of India announced the Make in India initiative last budget hence encouraging all players to invest in building capacities & capabilities in India. Many companies across India are investing in India hence, increasing affordability of products. Further GST will reduce tax burden and logistical cost. Ease in credit access & rising penetration of the online marketplace would also help increase demand.
- Increasing Urbanization India has been witnessing a trend where cities are swelling from the belly. The Government has taken steps to develop Tier II and Tier III cities under its Smart Cities initiative. Improved infrastructure, uninterrupted power supply and better logistics will be drive growth in these cities and hence further increase urbanization. This bodes well for consumer durable companies as there is higher penetration in Urban areas due to better infrastructure.



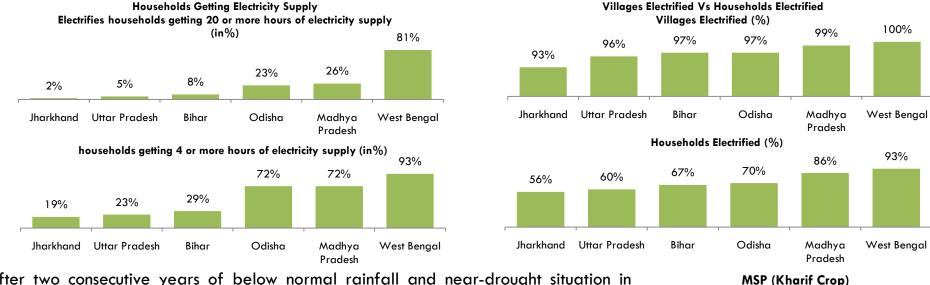
Lower penetration level in rural market offers room for growth – Rural India is heavily under penetrated when it comes to consumer durables. Weak infrastructure (like frequent power cuts) is a key demand dampener for electronic goods. The rural market accounts for 69% of Indian houses and yet contributes to a mere 35% of overall sales of durables. India's rural market is highly agriculture dependent. Good monsoons coupled with higher MSP prices will increase income in the hands of Rural India. An added benefit to drive higher penetration for durables are the government initiatives of Power for All by 2020 and village electrification programs. For the consumer durable industry to benefit from this growth in income of Rural India; increased electrification to ensure uninterrupted supply of electricity is a must.



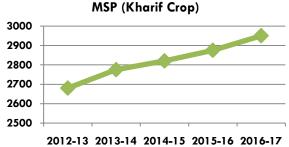




In rural markets, durable like refrigerators as well as other consumer electronic goods is likely to witness increasing demand in the coming years on the back of government programs to invest significantly in rural electrification. Though rural electrification rate has increased to 85-90% in 2016 from just 55% in 2011, people are by and large dissatisfied with their electricity service because of problems such as limited hours of supply.



After two consecutive years of below normal rainfall and near-drought situation in some areas, a good monsoon this year has helped improve sentiments in Rural India. Lower inflationary pressure on food articles and increase in rural incomes will help boost rural consumption. Government initiatives like farm loan waiver coupled with increased MSP on certain agricultural commodities, is expected to leave surplus funds in the hands of farmers. Rural market is likely to contribute more to the consumer durable industry's growth over the next few years.





- Investing Behind Innovation & Capacities to Drive future growth Management is focusing to drive growth in the auxiliary product segments and further strengthen it's core product offerings. The company intends to increase contribution from the non core products (such as AC, microwaves, water purifiers, air purifiers and built in kitchens) from the current level of 10% to 20% of total sales in the next 4 years. The company plans to strengthen its position in the washing machine and refrigerator segment by expanding it distribution reach and addressing the untapped rural demand. The company plans to invest ~₹250-300 crs. Over the next two years to drive future growth. The company is eyeing \$1 billion revenue by 2020 on the back of new product launches and riding the consumerism wave in India. Opportunity for growth in some of the non core segments are as given below:
  - Air Conditioning System -The market size of residential segment of room air conditioners is pegged at around ₹11,800 crores in India. In 2016, the market size in India is 4.0 million units with a penetration of around 11%. The market size of room air conditioners (Acs) in India is likely to reach 10 million units by 2020 with a penetration rate of 16 per cent.
  - MicroWave Oven The overall penetration of microwave ovens in India is only about 4-5%. In the next five years, the solo oven segment is expected to grow at 15 percent per annum. The market is dominated by convection microwave ovens that account for 70 per cent of sale, mainly catering to the urban diasporas, followed by grill oven (20 per cent) and solo (10 per cent). The lower-end units (21 litres or less) is expected to contribute to volume growth and the higherend (32 litres and above) to value growth.
  - Water Purifier The domestic water purification industry is growing at the CAGR of 24%. The industry is projected to hit sales of nearly 2.48 million units in the next two years. However, the penetration is still low and estimated at only 2-3%.
  - Built-in kitchen appliances This segment is projected to grow at a CAGR of over 17% during 2016-2021, driven by changing consumer lifestyles and increasing customer awareness about benefits of using built-in kitchen appliances. The premium market for Built-In Appliances in India is estimated to be around ₹220 crore in 2018. Whirlpool is expecting to capture around ₹75 Crs. with the launch of its brand KitchenAid.



# Industry Update

# **Industry Overview**



#### Refrigerator market is estimated at ~₹19,500 crs.

This segment registered a growth of 15-16% over the last 4 to 5 years. Penetration for this segment is at ~30-33%.

Rural markets hold opportunity for growth as the mix is tilted in favor of Urban (70:30).

This segment is expected to maintain pace of growth at ~15-17% over the next 5 years.

Key trends: Premiumisation & Double door.

Top 5 players account for 90% of market share

Key drivers -Electrification, urbanisation & increase in disposable income.1

#### Air Conditioners market is estimated at ~₹11,800 crs.

This segment is deeply underpenetrated. Penetration is estimated at ~11% vs. global average of 60%.

It is a highly fragmented market with only about 40% being locally manufactured.

This segment is expected to clock a growth of ~15-20% over the next 5 years.

Key trends: Premiumisation( energy saving) & Split A/C's.

Key drivers - High growth in room A/C segment. This is  $\sim$ 50-60% of the industry volumes.

#### **Washing Machines market is** estimated at ~₹7300 crs.

Penetration is estimated at  $\sim 14\%$  vs. global average of 70%.

This segment is expected to clock a growth of ~14-16% over the next 5 years.

Key trends: Front -loading & Fully automated.

Top 5 players account for 90% of market share

Key drivers - Electrification & increase in disposable income.



### **Valuation & Outlook**



Whirlpool's legacy in the Indian consumer goods industry is impenetrable. Over the years the company has built a strong pipeline of products and garnered one in the top 3 positions in all product categories it is present in. The company's vision is to double its topline in the next 3-4 years. This intent flows from its new gained focus on auxiliary product segments like A/C's, Water purifiers, Microwaves, Built in Kitchens etc. The company plans to take the contribution from the auxiliary products, from its current 10% level to 20% in the coming few years. The company simultaneous intends to expand it network/reach to garner a higher market share in it's core categories.

Valuations of all companies in the consumer durable space has risen faster than the underlying fundamentals in the last 2- 3 years!!! Rising on the wave of high liquidity stemming from institutional shareholding rising in the is space( not just this the general mid cap space as well) valuations for companies have stretched much beyond historical benchmarks. Will the valuations bubble burst? Well we believe that the downside risk of valuations to its mean is highly unlikely given the macro and micro drivers in place for bringing in growth. Having said that an investor looking to invest in the consumption space has to broaden their investment horizon from 1-2 years to 3-5 years to generate meaningful returns. The staging of economic revival and its ripple effect on the economy will require 3 to 4 years to flow through.

It's no secret that Whirlpool valuations are rich, but they where rich when the stock was at ₹1000, ₹1,200, & so on. We believe that Whirlpool is a good investment for long-term investors looking to play India's consumption story on account of the following reason: (i)It's superior technology, (ii) after sales servicing capabilities and (iii) support from Whirlpool USA in expanding its product portfolio. The above stated reasons are also why Whirlpool enjoys premium valuations over the peers. While it would be difficult to justify these valuations on the current date one can safely say that the stock is pricing in a ~15-16% earnings growth over the next 3 years. But hindsight suggest that a 20% earnings CAGR lead to doubling of the valuations earned by the stock. Hence we believe there is some upside which will continue to flow in operating value drivers continue to outperform the sector peers. At the CMP of ₹1400/- the stock trades at a ~52.7x & ~42.8 x it estimated EPS of ₹26.6 & ₹32.7/- for FY18 & FY19 respectively. We advise investors with a long-term investment horizon to ACCUMULATE the stock.

## RISKS & CONCERNS

- Currency volatility
- Slowdown in demand
- Increasing competitive intensity



# Financials

Way2wealth Research is also available on Bloomberg WTWL <GO>

## **Income Statement**



				(( )
PARTICULARS	FY16	FY17	FY18E	FY19E
Revenue From Operations(Gross)	3,855.8	4,360.4	5,112.5	5,930.8
Other operating revenues	1.6	2.0	2.0	2.0
Less: Excise Duty	367.7	419.6	469.9	616.1
Revenue From Operations(Net)	3,488.1	3,940.8	4,642.6	5 <b>,</b> 314.7
EXPENSES:	-	-	-	-
Total Raw Material Cost	2,036.5	2,310.1	2,818.0	3,188.8
Raw Material as a % of Net Revenues	58.4%	58.6%	60.7%	60.0%
Employee Benefits Expenses	377.3	411.6	441.0	515.5
Employee Expenses as a % of Net Revenues	10.8%	10.4%	9.5%	9.7%
Other Expenses	693.3	730.2	835.7	956.7
Other Expenses as a % of Net Revenues	19.9%	18.5%	18.0%	18.0%
Total Expenses	3,107.1	3,451.9	4,094.8	4,661.0
EBIDTA	381.0	488.8	547.8	653.7
EBIDTA Margins	10.9%	12.4%	11.8%	12.3%
Other Income	54.2	73.0	60.0	70.0
Depreciation and Amortization Expenses	68.7	87.5	100.0	100.0
EBIT	366.5	474.4	507.8	623.7
EBIT Margins	10.5%	12.0%	10.9%	11.7%
Finance Costs	0.9	5.9	5.1	5.0
PBT	365.6	468.5	502.8	618.7
PBT Margins	10.5%	11.9%	10.8%	11.6%
Exceptional Items	-	-	-	-
PBT after Extraordinary Items	365.6	468.5	502.8	618.7
Tax Expenses	117.4	158.0	165.9	204.2
Tax Rates %	32.1%	33.0%	33.0%	33.0%
Reported PAT	248.2	310.5	336.9	414.5
PAT Margins	7.1%	7.9%	7.3%	7.8%
EPS	19.6	24.5	26.6	32.7

# **Balance Sheet**



				(7 Cr)
PARTICULARS	FY16	FY17E	FY18E	FY19E
SOURCES OF FUNDS:				
Shareholders Funds	1,165.7	1,483.1	1,810.5	2,225.0
Share Capital	126.9	126.9	126.9	126.9
Reserves & Surplus	1,038.8	1,356.2	1,683.6	2,098.2
Loan Funds	-	-	-	-
Deferred Tax Liability	3.0	-	(1.0)	(1.0)
Long-Term Provisions	78.3	125.4	145.0	132.0
Total Non Current Liabilities	95.4	139.2	153.0	140.0
Short-Term Borrowings	-	-	-	-
Trade Payables	870.9	1,120.8	1,255.3	1,405.9
Other Current Liabilities	81.5	100.7	92.0	92.0
Short-Term Provisions	30.1	25.6	43.0	43.0
Total Current Liabilities	990.2	1,253.9	1,390.3	1,540.9
Total Liabilities	2,251.3	2,876.1	3,353.8	3,906.0
APPLICATION OF FUNDS:				
Fixed Assets	402.9	427.4	362.5	307.5
Investments	-	129.7	130.0	140.0
Long-Term Loans and Advances	14.8	12.9	14.0	16.0
Other Non-Current Assets	37.4	48.6	50.0	55.0
Total Non Current Assets	455.4	642.9	564.5	527.5
Inventories	683.5	888.8	956.0	1,056.0
Sundry Debtors	192.6	204.9	247.0	271.7
Cash & Bank Balance	856.3	1,059.0	1 <i>,577</i> .3	2,039.8
Other Current Assets	10.7	4.8	5.0	6.0
Short- term Loans & Advances	1.3	3.4	4.0	5.0
Total Current Assets	1,795.8	2,233.2	2,789.3	3,378.5
Total Assets	2,251.2	2,876.1	3,353.8	3,906.0



## **Cash Flow Statement**



(₹Cr)

				(\Cr)
PARTICULARS	FY16	FY17E	FY18E	FY19E
Cash Flow from operation	342.5	384.9	584.5	536.5
Profit before tax	364.8	468.5	502.8	618.7
Depreciation	68.7	87.5	100.0	100.0
Interest (Net)	(50.1)	(68.5)	(4.0)	(4.0)
Tax Paid	(116.8)	(180.5)	(165.9)	(204.2)
Working Capital	68.1	52.0	25.1	25.9
Others	(7.5)	(0.6)	126.5	-
Operating Cash Flow	342.5	384.9	584.5	536.5
Cash flow from Investing Activities	(27.1)	(180.1)	(55.9)	(46.0)
Capital Expenditure	(73.9)	(249.3)	(64.9)	(55.0)
Change in other non curr assets	46.9	69.2	9.0	9.0
Free cash flow	315.42	204.89	528.67	490.47
Cash flow from Financing activities	(0.9)	(1.3)	(5.1)	(28.0)
Debt financing/disposal	-	-	-	-
Dividends paid	-	-	-	-
Interest Paid	(0.9)	(1.3)	(5.1)	(5.0)
Other items	-	-	(0.1)	(23.0)
Net Working Capital in Cash	314.5	203.6	523.5	462.5
Opening Cash Balance	535.6	850.1	1,053.8	1,577.3
Closing Cash Balance	850.1	1,053.8	1,577.3	2,039.8

# Ratio Analysis



GROWTH RATIOS	FY16	FY17E	FY18E	FY19E
Net Sales	5.9%	13.0%	17.8%	14.5%
EBIDTA	15.0%	28.3%	12.1%	19.3%
PAT	17.4%	25.1%	8.5%	23.1%
VALUATION RATIOS	FY16	FY17E	FY18E	FY19E
CEPS	25.0	31.4	34.4	40.6
EPS	19.6	24.5	26.6	32.7
P/CEPS	56.1	44.6	40.7	34.5
P/EPS	71.6	57.2	52.7	42.8
EV/EBIDTA	44.4	34.2	29.5	24.1
Debt/Networth				
PROFITABILITY RATIOS	FY16	FY17E	FY18E	FY19E
EBIDTA Margins	10.9%	12.4%	11.8%	12.3%
EBIT Margins	10.5%	12.0%	10.9%	11.7%
APAT Margins	7.1%	7.9%	7.3%	7.8%
ROCE	30.2%	30.8%	29.5%	31.2%
RONW	23.1%	23.4%	23.0%	24.2
WORKING CAPITAL RATIOS	FY16	FY17E	FY18E	FY19E
Inventory Turnover	5.1	4.4	4.9	5.0
Inventory Days	72	82	75	73
Debtor Turnover	20.0	21.3	20.7	21.8
Debtor Days	18	17	18	17
Creditor Turnover	1.9	1. <i>7</i>	2.2	2.3
Creditor Days	196	216	163	161
Working Capital Cycle	(106)	(11 <i>7</i> )	(70)	(72)
Current Ratio	1.8	1.8	2.0	2.2

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Analyst's Relative : Yes / No	No
Analyst's Associate/Firm : Yes/No	No
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